

ARE YOU A FUTURE LEADER?

For more than 20 years, the NFI Future Leaders program has been broadening horizons for young leaders in the seafood industry thru networking, programming and unique experiences. The vision of the program was to bring the seafood industry's next generation into the National Fisheries Institute community; today more than 600 individuals are alumni of this illustrious program. Today, many of the alumni of this program are the CEO's of major US seafood companies. The Future Leaders program provides skills and experiences that help emerging leaders grow. It also serves to help these individuals establish a network of industry contacts.

Host cities are selected based on the following criteria: importance to the U.S. Seafood Industry and representative of the global industry; the presence of NFI companies, as well as other seafood companies; opportunities to tell the story of imports, aquaculture and the domestic industry; how seafood is brought to market; and the opportunity to share something unique. The group will always visit Washington, D.C. to better understand NFI's role in shaping policy.

The 2024 Future Leaders Program will kick off with a Sunday morning orientation breakfast in Boston prior to the Seafood Expo North America; and four two-day sessions running from May thru August. Each session is designed to enhance knowledge and leadership skills in the areas of government relations, production, sales, marketing and the industry in general. The 2024 Future Leaders will visit: Washington, DC; Los Angeles, CA; Portland, ME; and Seattle, WA. The Class is also asked to attend the 2025 Global Seafood Market Conference in Palm Springs, CA to be recognized as graduates of the program.

Optional for 2024 Barcelona!

NFI is offering an optional networking reception before the start of the Seafood Expo Global, April 22 in Barcelona, Spain. Come by to make new connections and build industry relationships. The cost is additional \$150.

What to Expect

The seafood industry is diverse and has many different working components. This program seeks to expose participants to many facets, while including ample opportunities for networking with classmates. Prior to the last session, the class will elect a president to represent them at Future Leader Alumni meetings. There will also be a class project that runs from May thru December. In addition to facility tours, each Class is shown several one-of-a-kind experiences. Participants should expect long days, including early mornings. Be prepared for a rewarding experience with a full and engaging agenda.

What is Expected

NFI is proud to offer The Future Leaders program, which boasts more than 600 alumni. Future Leader participants are expected to conduct themselves professionally and with integrity at all times when traveling with NFI, including after-hours social outings. Participants are held to the highest standards and are expected to treat each other and all others with respect and consideration. A successful Future Leader will be prepared, on-time and professional throughout each session. NFI expects all Future Leaders to adhere to their own policies and code of ethics (including Sexual Harassment). A copy of NFI's Sexual Harassment policy is included.

Tuition

Tuition is \$4,225 for NFI Members and \$6,225 for non-NFI Members. Participants are responsible for hotel, travel and some meal expenses, as well as the cost of any additional activities.

The class size is limited to 40; NFI Members have priority. To apply:

- 1. Complete the attached application form.
- 2. Attach a one-page written bio on yourself, your seafood experience and why you would like to be a Future Leader.
- 3. Include tuition payment made payable to NFI (\$4,225 for members/\$6,225 non-members). Please note there is a 5% surcharge for credit cards.
- 4. The deadline for applications is January 26. If you are selected to be in the Future Leaders Class of 2023, you will be notified no later than January 31. *In the event that you are not selected, your tuition payment will refunded. There will be no refunds allowed after attending one or more sessions:*
 - 75% refund if the Class has been announced (after January 31).
 - 50% refund if less than 30 days prior to the first session.



Future Leaders Class of 2024 Dates and Preliminary Curriculum

ORIENTATION BREAKFAST: BOSTON, MA MARCH 10, 2024 (optional)

Join the Class of 2024 for an Orientation Breakfast on Sunday morning prior to the start of the Expo. Note: Not required for those not attending SENA.

SESSION I Washington, DC

May 20-23, 2024 (TENATIVE) 4 nights/4 days
The itinerary includes:

- Overview of Regulatory Agencies
- Day on the Hill
- Communications Training
- Networking Event
- Service Project



Arrival: Sunday, May 19 by 5pm (Recommended airports: Ronald Reagan Washington

National Airport (DCA) and Washington Dulles International Airport (IAD) **Departure:** Leave for airport no earlier than 12pm on Thursday, May 23

SESSION II Los Angeles, CA

June 25-27, 2024 2 nights/3 day Itinerary includes:

- Networking Event
- Port Tour
- Cold Storage & Logistics Tour
- Processing Plant Tour

Arrival: Tuesday, June 25 by 5:00pm

Departure: Leave for airport no earlier than 3:00pm on Thursday, June 27



SESSION III Portland, ME

July 23-25, 2024 2 nights/3 days Itinerary includes:

- Culinary Experience
- Networking Event
- Fresh Facility Tour
- Lobster Boat Excursion

Arrival: Tuesday, July 23 by 5:00 pm

Departure: Leave for airport no earlier than 3:00pm on Thursday, July 25



SESSION IV Seattle, WA

August 20-22, 2024 2 nights/3 days Itinerary includes:

- Hatchery & Farm Tour
- Networking Event
- Safety at Sea Survival Training
- Vessel Tour



Arrival: Tuesday, August 20 by 5:00 pm

Departure: Leave for airport no earlier than 3:00pm on Thursday, August 22

For questions, contact NFI's Gerrie Thomas, Vice President at 703.752.8888 or gthomas@nfi.org



2024 Key Dates

Prior to applying to the program, please make sure you are available to attend all sessions, from beginning to the end of each session. *The key to your success will be full participation in the program.*

October 16, 2023

Application Process Opens

January 26, 2024

Application and Payment Deadline

January 31, 2024

Future Leaders Class of 2024 Announced

March 10, 2024

Orientation Breakfast, Boston, Massachusetts at Seafood Expo North America (optional)

April 22, 2024

Networking Reception in Barcelona at Seafood Expo Global (optional)

May 20-23, 2024

Washington, DC (Tentative pending release of congressional calendar)

June 25-27, 2024

Los Angeles, California

July 23-25, 2024

Portland, Maine

August 20-22, 2024

Seattle, Washington

Graduation
NFI Global Seafood Market Conference
January 21-23, 2025
JW Marriott Desert Springs Resort & Spa
Palm Springs, California



Future Leaders Class of 2024 Application

Name	·
Company	
Position/Title	
Years in the Seafood Industry	
Business Mailing Address	
Business & Cell Phone	
Email Adress	
Sponsoring Member (for Non-NFI Members)	
Emergency Contact and Phone	·
participate in each session,	Leader Class of 2024, I agree to attend and actively from start to finish. I commit to conduct myself egrity, treat all with respect and consideration, and be
Applicant's Signature/Date	
Supervisor's Signature/Date	
Send Application, Biography, an	d Payment to:
National Fisheries Institute A 1900 Campus Commons Driv Reston, VA 20191	
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*Please indicate shirt size: V	Woman Man



NFI Policy Regarding Harassment & Discrimination

THE NATIONAL FISHERIES INSTITUTE FULLY SUPPORTS THE RIGHT OF ALL PEOPLE TO SEEK,

obtain and hold employment without being subject to harassment or discrimination based on any legally-protected class such as race, color, creed, religion, national origin, sex, age or disability. NFI is specifically committed to maintaining a work environment free of inappropriate and disrespectful conduct and communication of a sexual nature. Toward that end, NFI adopts the following policy:

- No employee may harass another. Anyone who violates this policy will be subject to disciplinary action up to, and including, discharge.
- Any employee or supervisor who learns of harassment and fails to take corrective action pursuant to this policy will be subject to disciplinary action up to, and including, discharge.
- It is the policy of NFI to encourage employees who feel that they have been subjected to discriminatory treatment or harassment, including sexual harassment, to bring these problems immediately to the direct attention of management.
- No NFI Future Leader Participant may harass another. Anyone who violates this policy will be subject to dismissal from the Program.

DEFINITION

Sexual harassment is defined as unwelcome advances, requests for sexual favors, and other verbal or physical conduct of a sexual nature, when:

- submission to such conduct is made either explicitly or implicitly a term or condition of an individual's employment;
- submission to or rejection of such conduct by an individual is used as the basis for employment decisions affecting such individual; and
- such conduct has the purpose or effect of substantially interfering with a person's work performance or creating an intimidating, hostile or offensive work environment.

Prohibited acts of sexual harassment can take a variety of forms ranging from subtle pressure for sexual activity to physical assault. Examples of the kinds of conduct included in the definition of sexual harassment are:

- threats or intimation of sexual relations or sexual conduct which is not freely or mutually agreeable to both parties;
- unwelcome continual or repeated verbal or physical abuses of a sexual nature including graphic commentaries about the person's body, sexually suggestive objects or pictures placed in the work area that may embarrass or offend the person, sexually degrading words to describe the person, or propositions of a sexual nature; and
- threats or insinuations that the failure to submit to sexual advances may affect a person's employment, wages, promotional opportunities, assignments, or other conditions of employment.

These examples are by no means all inclusive of the types of conduct that can constitute sexual harassment.

ENFORCEMENT PROCEDURE

- Any employee or Future Leader participant who believes he or she has been the subject of discrimination or harassment should report the alleged act immediately to the president or senior authority.
- **2.** If a complaint involves the president, or, if for any reason, the employee is uncomfortable bringing the complaint to the attention of the president or senior authority, then he or she shall file the complaint with the NFI attorney.
- 3. NFI will handle all complaints in a timely manner. NFI will endeavor to maintain the complaint and the investigation as confidential as circumstances reasonably permit. NFI will not release information concerning a complaint to third parties or to anyone within NFI who is not involved with the investigation. Nor will NFI allow anyone involved in the investigation to discuss the subject outside of the investigatory process. The purpose of this provision is to protect the confidentiality of the employee who files a complaint and to encourage the reporting of any incidents of discrimination or harassment.
- **4.** Investigation of a complaint will normally include conferring with the parties involved and any named or apparent witnesses. Employees shall be guaranteed an impartial and fair hearing.
- **5.** NFI will make its best efforts to protect all employees from coercion, intimidation, retaliation, interference or discrimination for filing a complaint or assisting in an investigation. The purpose of this provision is to encourage the reporting to management of any incidents of discrimination or harassment.
- 6. If the investigation reveals that the complaint is valid, NFI will take appropriate disciplinary and/or remedial action designed to stop the discrimination or harassment immediately and to prevent its recurrence.

I affirm that I have read and understand NFI's Policy Regarding Harassment & Discrimination in relation to both NFI Employees and my fellow Future Leaders; and agree to abide by the policy and failing to do so will result in dismissal from the Future Leaders Program.

Applicant's Signature/Date